

Marugo Rubber Industries, Ltd.
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Joint Venture Establishment in India

We, Marugo Rubber Industries, Ltd, would like to inform about the planned establishment of a joint corporation in India, focusing on manufacturing and sales of automotive vibration control rubber parts, molded parts and hoses, with an Indian corporation.

1. Purpose:

Our valuable customers are increasingly shifting to the overseas production and the local procurement of parts corresponds to the emerging automotive markets in the new viable countries. We decided to strengthen our Asian operation by establishing an overseas affiliated firm in Indonesia last year and a joint venture in India with a local automotive parts supplier this year. With our new manufacturing / sales base in India in which country the size of the automotive market is considered to be No.2 in Asia behind China (excluding Japan), we are confident in meeting our important customers' needs and also are planning on putting our aggressive efforts on the new market development. As a result, we will have six overseas production / sales bases: India, U.S, China, Indonesia, Thailand and Malaysia.

2. Outline of J/V:

Joint Venture Name: TALBROS MARUGO RUBBER PRIVATE LIMITED (Close Company)
Partner: TALBROS AUTOMOTIVE COMPONENTS LTD.
(Automotive Parts Manufacturer)
Planned Location: Manesar, Haryana India
Representative: Mr. Yunoki, Yoshiaki (Currently Marugo Rubber's Plant Manager)
Business Operation: Manufacturing / Sales of Automotive vibration control parts,
molded rubber parts and hoses
Capital: INR100,000 (in India Rupee at the time of incorporation)
Stockholders: MARUGO RUBBER INDUSTRIES, LTD. 50.01%
TALBROS AUTOMOTIVE COMPONENTS LTD. 49.99%
Incorporation: September 2012
Production Start: January 2013

3. Outline of Partner:

Company Name: TALBROS AUTOMOTIVE COMPONENTS LTD.
Address: Faridabad Manesar, Haryana, India
Incorporation: September 1956 (Open Company: Bombay Stock Exchange,
National Stock Exchange)
Capital: 123.5 Million Rupee (Approximately JPY173 Million)
Chairman: Mr. Talwar, Naresh
of Employees: Approximately 1,500
Sales: 3,280 Million India Rupees (Approximately JPY4,590 Million)
Products: Gasket, Forged Parts, Rubber Parts

Main Customers: Maruti Suzuki India Limited, Tata Motors Limited, Mahindra & Mahindra Limited, etc.

Affiliates:

Nippon Leakless Talbros Pvt. Ltd.	(Gasket)
QH Talbros Ltd.	(Chassis Parts)
Magneti Marelli Talbros Chassis Systems Pvt. Ltd.	(Suspension Module)

4. MAP

Map around TALBROS MARUGO RUBBER PRIVATE LIMITED to be attached.